

A
distance
measured in
smiles.

Ranken Jordan Pediatric Bridge Hospital 2014 Annual Report
Transitioning kids from hospital to home

Their journeys are difficult. But their spirits are so resilient. The kids who come to us face the most complex medical challenges imaginable. Every child's bridge to recovery is unique. Sometimes, the best way to measure progress is by their smiles as our Care Beyond the Bedside gets them out of bed, back to living and back to being a kid.



We

were standing on one side of a very scary place. We had this dream our daughter would be healthy and able to walk again, but we didn't have the tools to get her where she needed to go.

Sierra Mathews, center, came to Ranken Jordan when she was 16. She had a severe movement disorder.



It started with a knee injury that never healed. Then her foot would lock, turn in and seize, shaking uncontrollably for hours. We went from specialist to specialist and found no answers. Sierra ended up unable to walk. Her leg was immobilized in a full brace.

We were told Sierra might never walk again. Ranken Jordan became our family's bridge.

Ranken Jordan's team approach was exceptional. Today, Sierra is walking again. She's a sophomore in college and, inspired by her experience at Ranken Jordan, she's majoring in psychology. She now has a different set of eyes — she sees the person who is vulnerable, scared or struggling because she's been that person.

We talk all the time about the privilege to be in this town with a bridge hospital so Sierra could heal and our family wasn't fractured in the process. We want every child and family who needs Ranken Jordan to have the opportunity to come here.

KORY & KELLY MATHEWS
SIERRA'S PARENTS

WHAT IS A PEDIATRIC BRIDGE HOSPITAL?

As the first and only Pediatric Bridge Hospital, Ranken Jordan bridges the gap between acute care and home for kids with even the most complex illnesses and injuries.



We don't build bridges alone. In addition to our internal team, there are other important companions who support our kids and their families on their journeys.

ACUTE CARE HOSPITALS AND REFERRING PHYSICIANS care deeply about the children they care for. They send kids to us when the crisis is over but the journey to healing is not yet complete.

OUR DONORS AND VOLUNTEERS make it possible for us to do whatever it takes to get our kids across their unique bridge home to their families.

MEET DR. DAVID ANDERSON
REFERRING PHYSICIAN

It takes a team to
build a bridge.
It's important to have
a place and a team
working together that
understands and adjusts
to each child's unique
needs. Ranken Jordan
is that place.



DR. DAVID ANDERSON is a renowned pediatric orthopedic surgeon specializing in treating children with cerebral palsy. He helped found the Orthopedic Rehabilitation Clinic at Ranken Jordan. He has referred hundreds of kids to our inpatient and outpatient programs.



Kids come out of surgery in pain and afraid to move.

As a pediatric orthopedic surgeon specializing in kids with cerebral palsy, Ranken Jordan enables me to tell a parent we have your child's recovery all mapped out.

These kids have complex needs. Hips, knees, ankles are all related. In the Ranken Jordan gait lab, we look for the optimal combination of procedures.

Working as a team helps fine tune our decision making so when we solve a problem we don't create another.

Treatment can make the difference between dependence and independence; pain and no pain.

I've had some patients for twenty years. These kids grow up with me. I want to see every one of them reach the very best function they can.

DR. DAVID ANDERSON

THE RANKEN JORDAN ORTHO REHAB TEAM includes physiatrists, physicians, orthoists, therapists, care coordinators, social workers, nurses and, of course, families.

MEET THE REISINGERS

VOLUNTEERS, DONORS

Ranken Jordan has been a bridge to introducing the joy of philanthropy and volunteerism to our children. It's a wonderful part of our whole family's journey.



BAKING COOKIES WITH THE KIDS is just one of the ways the whole Reisinger family is active at Ranken Jordan. Jeana is also one of our board members. Lily and Jeana are pictured baking cookies with Candace.

When you see the kids smile at Ranken Jordan, it touches you deep inside. They do it so genuinely that you know it could only be a smile of love or hope.

Our daughter Lily is in her first semester at Princeton University now. She has it in her bones that she wants to be a doctor. Volunteering at Ranken Jordan was the first glimmer of her passion.

JEANA REISINGER

One
of our breakthrough
understandings at
Ranken Jordan is this:
Smiling is healing.

LAURI'S LETTER

FROM OUR CEO, LAURI TANNER

As Jeana tells us in her story of volunteering here for over twenty years, the smiles at Ranken Jordan really are special.

When you see a child smile for the first time after coming out of a coma, it's magical. When you see a preemie smile who has had to face obstacles in a few short months that most people won't face in the course of a lifetime, it's transformative.

One of our breakthrough understandings at Ranken Jordan is this: Smiling is healing.

As a Pediatric Bridge Hospital, we take care of kids who face the most complex medical challenges imaginable in their journeys from acute care to home. Building these bridges that will get kids home to their families requires a passionately dedicated team along with technology to construct something entirely new and tailored to each child's situation.

Yet for these kids, as for all children, the opportunity to learn and play and experience

love, curiosity, delight and laughter helps them grow and thrive to reach their unique potential.

By getting kids out of bed and back to being kids, our Care Beyond the Bedside model makes more recovery possible. The kids' smiles are both a result of healing and a catalyst for more as they continue their journeys home and beyond to their best lives with their families.

This year, as we work toward building the funds for our expansion, I continue to be reminded of its importance for the kids we serve. There is a tremendous need for this level of care. Over the last three years there's been a 37% increase in kids with medical complexity in our community and the trend line continues to rise.

St. Louis is fortunate to have a Ranken Jordan. There are a lot of communities that have kids like ours that don't have access to this kind of care. We've received inquiries from hospitals across the country that are interested in learning more about

how we bridge the gap for kids when the crisis has passed but they are still too sick to go home.

Ranken Jordan is also influencing the conversation on the future of healthcare. We deliver significant value from a cost and care perspective. We've testified at state and federal hearings over the past year to determine the way forward for healthcare. It's so important that the system works for our kids. We're doing our part to make sure it does.

In October, we participated in the largest single fundraising opportunity we've had in the history of our organization. Rungevity honored us as one of two charity partners for the Quinn Family Foundation Rock 'n' Roll Marathon and Half Marathon. With the Quinn Family Foundation match, we raised \$432,810. This amount will appear on the financials in next year's report. We are so grateful to all the friends and supporters who participated.

We increased our awareness in St. Louis, and the funds will make an incredible impact on what we're able to do over this next year. Insurance simply doesn't cover everything our kids need, but thanks to our generous donors, that never stops us from doing what's right.

Ranken Jordan has a profound presence in people's lives regardless of their connection. If you spend any time at all here, it will change your life.

It's about giving hope to kids and families who feel hope is lost.

It's about the power of love and connection.

It's about being able to do impossible things.

It's about living when you think your life is over.

People tell me all the time they come for a tour and leave different people.

If you haven't visited us in a while, now is a great time to come. Contact me at 314-872-6402 or lauri@rankenjordan.org for a tour. We look forward to showing you our beautiful facility and introducing you to some of the wonderful children we have the privilege of bridging home.

Onward!



Laureen K. Tanner, RN, MSN, FACHE
President & Chief Executive Officer

With help from members of our Mary Ranken Jordan Society, we honor Mary's simple promise to "care for every child who needs us." Society members contribute \$1,000 or more per year to help us transition children from acute care back to life and family.



SPECIAL THANKS TO

Mary Ranken Jordan Society Members

Society members are an irreplaceable pillar of our bridge home.

Individual and corporate society members join us at our annual Mary Ranken Jordan Society dinner. They also enjoy events and updates about their transformative contributions to the lives of Ranken Jordan's children and families.

Members of the Mary Ranken Jordan Society are denoted with a blue asterisk () following their names on the following pages. Find out how to join the Mary Ranken Jordan Society at www.rankenjordan.org/MRJS*

Companions on the journey.

Thank you for your support. You provide the foundation for the bridge home and a better life for our very sickest kids and their families. Your generosity allows us to continue to help every child who needs us regardless of their family's ability to pay.

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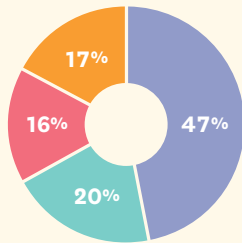
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Financial Highlights

SOURCES OF PATIENT SERVICES REVENUE — 6/30/14



- 47% Missouri Medicaid
- 20% Illinois Health and Family Services
- 16% Medicaid Managed Care
- 17% Commercial and Private Insurance

REVENUES	June 30, 2014	June 30, 2013
Patient services	\$ 24,389,435	\$ 25,583,701
Trusts	\$ 1,155,686	\$ 776,188
Contributions	\$ 2,328,702	\$ 7,120,801
OTHER INCOME		
Interest & dividends	\$ 408,960	\$ 378,479
Unrealized gain (loss) on investments	\$ 657,287	\$ 513,654
Gain (loss) on investments	\$ 898,481	\$ 258,255
Total	\$ 29,838,551	\$ 34,631,078
EXPENSES		
Salaries & benefits	\$ 17,992,524	\$ 18,012,433
Operations	\$ 6,506,028	\$ 6,195,668
Professional fees	\$ 1,155,770	\$ 1,629,116
Provision for bad debt	\$ 217,676	\$ 304,052
Depreciation/interest	\$ 2,465,732	\$ 2,259,257
Total	\$ 28,337,730	\$ 28,400,526
Change in Net Assets	\$ 1,500,821	\$ 6,230,552
Net Assets, Beginning of Year	\$ 40,360,303	\$ 34,129,751
Net Assets, End of Year	\$ 41,861,124	\$ 40,360,303

For fiscal years ended June 30, 2014 and June 30, 2013; derived from audited financial statements

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