See how much VEVE GROWN

ANNUAL REPORT 2018

One mission.
One child at a time.



RankenJordan

Faith Willis, 4-years-old

A Note from

BRETT MOOREHOUSE

PRESIDENT & CEO

Last year, I saw more changes at Ranken Jordan than I have in my entire 30-year career in health care. It was a year of many milestones.

The resilience of our community—the workforce, our donors, the board of directors—helped us increase our capacity and help more children get home

Since joining Ranken Jordan in 2006, I've focused on growth. To serve more children, we needed to grow our workforce and facility. In 2018, we did that. We nearly doubled our size and

than ever before in our history.

added more than 140 new employees so we can help the growing population of medically fragile children.

This past year of tremendous growth was not immune to obstruction. A construction project of this size always comes with a few hiccups. Throughout these transitions, the mission remained clear—help kids get home.

I'm proud to say: "mission accomplished." We completed our expansion on time and within budget, and the most important part is that we increased the number of kids we care for by 20 percent in 2018. As we continue to grow, we must be nimble in addressing the gaps and challenges we need to solve for this growing population of children with medical complexities.

As I look forward to what more we can do for the kids, I offer heartfelt thanks to our employees, volunteers, board of directors, donors, and community partners who remained committed to the mission of Mary Ranken Jordan to care for as many children as possible, one child at a time. I'm so proud of how much we've grown and excited about the many possibilities ahead.

Récelle Chons

Brett Moorehouse

President & CEO, Ranken Jordan Pediatric Bridge Hopsital



Ranken Jordan reached new heights in 2018 with expanded services and a larger footprint. Our growth is key to being able to help an increasing number of patients and families who need us.



Nurturing GROWTH

As medicine continues to advance, medical survivorship is rising. This fast-growing subpopulation of pediatric patients requires intense care management. We opened in 1941 specifically to help this community and treat them through "Care Beyond the Bedside." By the time the hospital moved from Ladue to Maryland Heights in 2004, our 34 beds were quickly full and the wait list was growing.

Fast forward to February 2018—with much anticipation, we opened the new Berges Family Foundation Adolescent Center, a three-story, 75,000-square-foot, \$35 million expansion that nearly doubled our capacity to 60 beds. This addition brought exciting opportunities for our patients and families.

Unlike a traditional hospital with long corridors flanked by patient rooms, our hospital features large, colorful, light-filled common areas designed to be fully enjoyed by children who spend about 70 percent of their waking hours outside their rooms. Getting out of bed and playing is essential for the recovery of our children. Our building's wide hallways, natural light and features such as a rock climbing wall inspire kids to get up and move.

A 28-foot rock climbing wall is the focal point of a large indoor playground with soaring ceilings and naturally lit by a massive glass window wall. An entertainment area complete with a stage, sound equipment and lighting faces a fully accessible audience area. This open area includes numerous strategically placed electrical outlets so staff can plug in any necessary medical equipment while kids are out of their rooms.

Activity areas also include two functional kitchens designed with a mix of universal design and standard features to help prepare kids to transition home. The dining space outside Dierberg's kitchen feels like a food court instead of an institutional cafeteria.

Phase two of the expansion, which opened in August 2018, features a one-of-a-kind outdoor recreation area highlighted by a 5,700-square-foot, fully accessible and adaptive ball field in addition to a six-hole putting green and walking path.

The focal point of the outdoor recreation area is the ball field. Donated by the Catch-22 Foundation, a nonprofit established by Mike and Kristin Matheny, the 5,700-square-foot adaptive and accessible synthetic grass ball field is built to scale. It's about one-half the size of a standard Little League T-ball field.

Designed as a multi-purpose field, it can also be used to play soccer. The barrier-free design is a game changer that enables kids who previously couldn't play sports because of limited mobility —due to reliance on wheelchairs, walkers, crutches, braces, being connected to ventilators and even lying on stretchers—the opportunity to participate in games.

In addition, kids and families enjoy two synthetic grass putting greens with six holes. A tee box for the putting green doubles as home base on the field. The new putting green will enable PGA golf pro Kevin Corn to conduct weekly golf lessons outdoors.

Outdoor recreation features also include a paved path, two large lookout areas and an additional patio, as well as hardscape areas and two dry creek beds. A bridge spans one of the creek beds, keeping with the hospital's philosophy of being a "bridge" between hospital and home.

140+

additional jobs created at Ranken Jordan

75K

sq. ft. of patient space added to the hospital

60

total beds open for children 6

holes on putting green ready for play

fully accessible & adaptive ball field

More PEOPLE Who Care

While there really is no typical day at Ranken Jordan, the one constant since 1941 is Care Beyond the Bedside. Since our 2018 expansion, we added 143 new employees and embraced their energy and wonder at working in a place like Ranken Jordan. These additions create an enthusiastic mix that includes seasoned, dedicated employees such as Liz, Tom, and Kristen who have grown with us.



of our 2018 Employee Experience Survey respondents said they "go above and beyond" to care for our patients.



NEW ART THERAPIST

As we continue to grow, giving our kiddos an outlet for creative therapy is even more essential to healing. We added an art therapist to help our kids and their families effectively manage their condition and feelings. Art therapy focuses on the process, not the product, giving kids a visual language they



EXPANDED OUTPATIENT SERVICES

With the expansion of the hospital, the additional space allows us to care for more children, including those in the outpatient therapy program. We've also added new positions in our therapy department to care for the growing number of kids who benefit from our outpatient therapy services.



Meet KRISTEN KING

Meet TOM BOECKELMANN

In 2006, Kristen was expecting a healthy boy. However, the baby came early at only 24 weeks. After Kristen witnessed the heroic efforts of the neonatal intensive care unit nurses, she knew she wanted to be a nurse. At the same time, she paused when she considered the cost of school and the timing as a new mom. "My sister told me that no time is ever a good time, so I just had to do it right then," Kristen says. She enrolled in school to become a certified nurse assistant and joined the team at Ranken Jordan right after graduation. "I knew I wanted to work with kids, but I wanted to work here because it's so much more personal," she says. "You really get to know the kids. I know what they want to drink, I know what they want to do. And it's much more familyoriented here. Everyone helps each other out."

Kristen went back to school to become a registered nurse in 2009. It took some time to complete all her prerequisites while she was raising her son. He also had surgery while she was in nursing school. But Kristen persevered. "Again, there's never a good time, but I had to do it," she says. "And I had to remind myself that it's OK to take your time." Kristen proudly graduated in 2017.

Tom began his career in shipping and receiving at a local company while he was in high school. A friend from

Ranken Jordan courted him to join our housekeeping and maintenance department. After reviewing some marketing materials and taking a tour, Tom said he knew a career here would be more rewarding than anywhere

else. "As rewarding as a career in shipping can be, I knew working at Ranken Jordan would be fulfilling," Tom

says. "It's an honor to work here, and I'm incredibly grateful for all the opportunities that have been given to

While Tom started at Ranken Jordan in housekeeping and maintenance, his friend worked in purchasing and

apply. "I was worried at first," he says. "It was a big job with a lot to do. But I decided to go for it. And I'm glad

telephones. As the years went on, Ranken Jordan began helping a growing number of patients, and their acuity increased. Tom saw a need and began stocking supplies at the bedside instead of in just a couple of closets.

I did." Tom's talents quickly led him to assume additional responsibilities—a few "extra duties as assigned"—

including safety management and even a help desk role where he set up new employees' computers and

"The nurses really liked that, so it became regular practice," he says. Everything else grew, too. When he started, we only had about 10 feeding formulas. Now our inventory system includes more than 200. We had

less than 10 vendors, and now Tom works with more than 50. He began purchasing equipment in addition to supplies. It began with about 40 pieces, and now there are more than 400 pieces of equipment. As Ranken

Jordan grew, Tom broadened his horizons, too. "I got here because I kept saying 'yes," he says. "Yes, I can help with IT. Yes, I can help with equipment. Yes, I can deliver to the bedside. I'm glad I chose this path. I've seen

central supply, a department of one at the time. When his friend left the position, Tom was encouraged to

ed Ranken Jordan as a Certified e Assistant

nursing school and became

2002

me Central Supply Coordinator

2007

Meet LIZ WAPELHORST

miracles happen here."

Growing up, Liz knew she wanted a career working with children. That's what led her to become a child life specialist at Ranken Jordan in 2008. "It was love at first sight," she says. After three years serving in the role, she wanted to help kids even more. "I've always had a curious personality, and I ask a lot of questions," Liz says. "I admired the work of the therapists here, and I decided to go back to school so I could be an occupational therapist. That way, I could help kids even more in addition to my child life skills."

Liz graduated with her master's degree in occupational therapy in 2012. She spent a few years traveling across the country as a PRN occupational therapist, until she finally came back home full time. "Being here really puts things into perspective," she says. "These kids are so inspirational. I teach them, and they teach me. They are a constant reminder to appreciate what you have and not to sweat the small stuff."



Sparking INNOVATION

Education is core to our culture at Ranken Jordan, and in 2018 we added additional educational roles to care for our growing staff and patient base. Nearly every new employee orientation was bigger than the one before, with the largest one being 24 new employees in one month!

With the increasing levels of acuity in our kids, as well as advancements in medicine and technology, we added additional clinical educator roles focused on training and supporting clinical staff who need specialized and individualized education. Even clinicians with years of experience benefit from additional training when caring for kids with medical complexities.

Turnover in the nursing field is high across the nation. One of the ways we address this at Ranken Jordan is through our investment in education. We want our clinicians to build a career with us.

KIDS CELEBRATE DEBUT OF SAN DIEGO ZOO ADVENTURE TV

A new partnership at Ranken Jordan gives our kids the opportunity to connect with animals from across the country. San Diego Zoo Kids is an innovative television channel with programs produced primarily for medical facilities that serve pediatric patients and their families. The creation and development of the channel has been funded by businessman and philanthropist T. Denny Sanford. A generous gift from The Tilles Foundation has made the channel available on shared-space television monitors at Ranken Jordan.

San Diego Zoo Kids' programming offers family-friendly, animal-oriented stories that are both entertaining and educational. The channel offers up-close video encounters with animals, stories about caring for animals, quizzes about animals and habitats, and a wide variety of short video vignettes. Viewers can see video from the San Diego Zoo's famous Panda Cam and other online cameras, as well as content from other zoos across the country, including the Saint Louis Zoo.

"We are so pleased to be a part of this partnership," says Michael Macek, chief operating officer of the Saint Louis Zoo. "Connecting people with animals and nature is what we are all about; we hope this programming can bring smiles to the faces of the children who are dealing with health challenges."

Our Care Beyond the Bedside model encourages our kids to be out of their rooms as much as possible, learning and engaging with others. We air San Diego Zoo Kids in our shared spaces, giving our children a fun and educational TV program to watch together. This allows them to connect with the animals and each other.

San Diego Zoo Kids debuted in 2013 at Rady Children's Hospital in San Diego. Since then, it has been installed in 154 children's hospitals and Ronald McDonald Houses in 34 states across the U.S. and the District of Columbia, and in facilities in Mexico, Canada, Australia, Pakistan, Qatar and Curacao.

We added mobile workstations, so our clinicians can care for patients beyond the bedside.

Improving QUALITY

ZERO WORKPLACE INJURIES RELATED TO PATIENT HANDLING

Nursing has one of the highest rates of occupational injuries, according to the U.S. Bureau of Labor Statistics. Many of those injuries are due to patient handling. Ranken Jordan is focused on the safety of our workforce, and a home-grown, collaborative committee of front-line staff is dedicated to protecting our employees through safe patient handling training and advocacy. Because of consistent training as well as the installation of new ceiling lifts, we celebrated zero workplace injuries due to patient handling in 2018. In addition, there have been no missed work days due to workplace injury.

	2018	2017	2016
LOST DAYS	o	0	0
RESTRICTION DAYS	0	15	81

LOST DAYS = Days missed due to workplace injury | **RESTRICTED DAYS** = Medical restrictions due to workplace injury

New Positions Added Focusing On Caring for Kids

CHIEF NURSING OFFICER

CLINICAL RN EDUCATION MANAGER RESPIRATORY THERAPIST (RT) EDUCATOR

INFECTION PREVENTION PHYSICIAN



A FRESH LOOK AT INFECTION CONTROL

Our unique model of care, Care Beyond the Bedside, requires an especially conscientious approach to patient safety and infection prevention. We restructured the program and enhanced the level of expertise to fit our growing hospital. The renewed program already has paid dividends in the form of increased compliance with infection prevention protocols and a decrease in the number of potentially serious infections.

Teenager Finds Perspective After Accident

CHRISTA GOERS

Christa entered this world with a wild and adventurous spirit. At nine months, she was climbing out of her crib. She got her first stitches when she was just one-year-old and took her first ambulance ride the day before her second birthday. She broke her foot twice, and both times she removed her cast early on her own. When she turned 18-years-old, she moved out of the house and into her own apartment. "She's always kept me on my toes," says Cindi Quick, Christa's mother.

In February 2018, Christa was driving home from one of her two jobs. It was a rainy night, and she saw a car stalled in front of her. She swerved to avoid it and succeeded; however, in the turn, her car hit the siderail repeatedly, throwing Christa out the window, then continued to flip off the road. She was air-lifted to a nearby hospital where she remained in a coma for weeks. She had to undergo multiple surgeries, including the amputation of her leg. When she finally woke up in the ICU five weeks later, and her mom told her everything that happened.



"Nothing can prepare you for this, but my accident-ridden childhood prepared me for this," Christa jokes.

Christa was determined to rehab herself and go home as quickly as possible. Her whole life she's fought to be independent, and she wouldn't let this accident set her back. Her mom knew home couldn't be her next step though. "I volunteered at Ranken Jordan in high school," says Cindi, "and I thought 'I wonder if Christa could go there?' So I call them, and together we got the wheels in motion for her to recover there."



After months of therapy learning to use her new prosthetic, Christa returned to Ranken Jordan to lead a line dance with our kiddos.

Christa was anxious for a quick recovery, and she wasn't looking forward to having to go to another hospital. Upon admission, she fell into depression. She expected her stay to be just like the previous hospital – stuck in a bed in the ICU, surrounded by busy staff, and worst of all, dependent on everyone else. However, every day at Ranken Jordan got a little better than the one before. Surrounded by the playful environment and encouraging staff, Christa became a disciplined patient and tenacious with her therapy. "It's night and day from a regular hospital," she says. "They have music and art therapy, lots of recreational things to do like riding bikes and going to a café within the building. Everyone knows your name and know your needs. They're always in a good mood and make you feel loved."

Through support from the in-house psychologist and her entire therapy team, Christa climbed out of depression. "They helped me realize it was okay to be upset – they encouraged me to feel what I needed to feel and then move on."

She even found inspiration from other patients. "I looked up to every patient there with me. There was a 3-year-old there, and he could have been in pre-school playing with other kids, but instead he was in the hospital. If he could do it, I could do it." In a little less than three months, Christa was discharged. She returns for outpatient visits and to mentor patients in the inpatient and outpatient programs.

"I didn't realize how much I needed Ranken Jordan, and I'm grateful I can give back," she says. "Since the accident, I am so much more appreciative of everything. I used to constantly look at what was I going to do next. Now, I've learned to slow down and focus on the moment and what's best for me in that moment. And after careful thought, I know what I want to do next. I want to be a physical therapist. I want to help others and see them progress just like I did."

A Look Into FINANCE





Our ultimate goal is to help every child heal physically, spiritually and emotionally, so they can return home.

Revenues	2018	2017
PATIENT SERVICES	\$29,193,901	\$27,599,245
CONTRIBUTIONS	\$3,529,345	\$2,939,015

Other Income	2018	2017
INVESTMENT RETURN	\$1,204,486	\$954,474
UNREALIZED GAIN (LOSS) ON INVESTMENTS	(\$12,643)	\$906,064
LOSS ON REDEMPTION OF BONDS	-	(\$569,249)
TOTAL REVENUE & OTHER INCOME	\$33,915,089	\$31,829,549

Expenses	2018	2017
SALARIES & BENEFITS	\$20,712,894	\$19,182,222
OPERATIONS	\$7,732,964	\$6,713,411
PROFESSIONAL FEES	\$610,634	\$882,837
DEPRECIATION/INTEREST	\$3,324,575	\$2,655,357
TOTAL EXPENSES	\$32,381,067	\$29,433,827

NET ASSETS	\$1,534,022	\$2,395,722
NET ASSETS, BEGINNING OF YEAR	\$46,407,924	\$44,012,202
NET ASSETS, END OF YEAR	\$47,941,946	\$46,407,924



The Saigh Foundation Donates \$1M Endowment for Care Beyond the Bedside

For the first time in our history, we received a generous endowment in 2018. The Saigh Foundation supports children and youth across the St. Louis region through education and health care initiatives, and they selected Ranken Jordan as the recipient of a \$1 million gift for the Saigh Foundation Endowment for Care Beyond the Bedside.

"We cannot imagine a more fitting lifetime partner," says Steve Lindee, chief development officer of Ranken Jordan. "The opportunity for this historic, first-time endowment offers a safety net after 77 years of institutional evolution and service to the patients of Ranken Jordan. It is unprecedented and generous, and we are deeply moved that The Saigh Foundation so generously supports our most fervent dream — transitioning kids from hospital to home through care beyond the bedside."

Founded by Fred M. Saigh, the Foundation continues his work to support the younger communities who might not otherwise receive the assistance they need.

"Supporting and investing in the health care needs of children is core to our mission, and we're so proud to fund this endowment for Care Beyond the Bedside at Ranken Jordan," says JoAnn Hejna, executive director for The Saigh Foundation. "One goal of ours is that this investment will spark additional growth for this program and more for the children at this hospital."

The funds of this endowment will help support recreational, child life and music therapies, in particular. Child life focuses on the hospitalized child coping, finding normalcy, and improving overall developmental skill. Recreational therapy uses the lens of recreation to improve functional motor skills, develop independence, improve cognition and cope with illness and injury through the building of abilities. Music therapy is utilized to help patients reach their goals through the expression and intervention of music. These therapies embrace the beyond bedside care treatment modality. This demonstrates to children, parents and the whole family that they can enjoy a high quality of life at home together rather than be relegated to long-term institutional care. Because of this approach, patients improve more quickly and to a greater degree, enabling them to make a successful transition from hospital to home.

"This philosophy has been present with us since day one at Ranken Jordan," says Steve. "With the endowment from The Saigh Foundation, we can help ensure our patients and their parents have opportunities to improve physically, mentally, emotionally, socially, and developmentally so our kids can continue to grow, play and learn successfully at home."

Building RELATIONSHIPS

More than 100 kids walked the bridge from Ranken Jordan to home in 2018. Caring for children with medical complexity means we care for the kids who are sicker than 99% of the entire pediatric population. Unfortunately, that means not every family bridges home. The families we care for and our workforce asked us to hold a memorial service to honor the children and workforce members we've lost. We were glad to oblige, and in 2018, we hosted our first memorial service honoring those we've lost over the past five years.

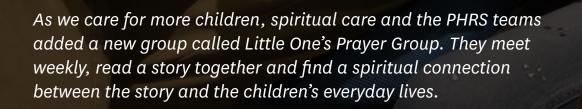
WE'RE HUMBLED TO SHARE THIS EXCERPT FROM THE SERVICE

"The sad, unavoidable truth is that there is no preparation for losses like these, and attempting to keep a safe distance from children so magnetic, endearing, funny, so amazing, would be impossible.

If there is any small measure of solace to be found in these losses, it is in our shared memories—the way these children touched our hearts, made us laugh, brought us together.

So, in those moments when the world seems to be a sadder, emptier version of itself without these children's smiles, sass and hearts ... remember that you are never ever alone."

WRITTEN BY JOSHUA KLEMP | AUGMENTED BY SARA STEINER



Giving from the Heart

KRIS AND BRIAN HOGAN



When Kris and Brian Hogan visited a friend's child at Ranken Jordan Pediatric Bridge Hospital 11 years ago, they were struck by the unique environment the hospital offered.

"I was just amazed," says Kris, who has a special education background.

"The kids were out of their rooms and interacting with families, visitors, and one another. The Ranken Jordan caregivers take a multidisciplinary approach to healing while maintaining a nurturing and loving environment."

The moving experience stayed with Kris. Once the Hogan's three children were grown, she decided to pursue her passion for helping children by joining the hospital's Board of Directors.

Her face lights up when she talks about how the hospital is making a difference. "I am drawn to Ranken Jordan and impressed by what they offer to the St. Louis community. I'm still inspired by the many services

the hospital provides to its patients, so kids can be kids and adapt to their critical medical conditions. They are healing through play rather than healing on a bed. It's wonderful to see the kids thriving."

Kris is now in her second Board term and as passionate about Ranken Jordan as ever. "As a Board member, I not only see what the needs are but also all the behind-the-scenes work and expenses it takes just to keep the hospital running. But there is more we need to do for kids. Brian and I look for ways we can do more for children—they are our future."

Brian admits he has always felt a bit uncomfortable in hospitals. But he says his viewpoint changed when he came to Ranken Jordan. "There's a different feel at Ranken Jordan. It's an upbeat, bright and positive place. It's truly a hidden gem in St. Louis."

Brian and Kris consider themselves ambassadors of the hospital and hope to raise funds and awareness about Ranken Jordan's role in the community. "The hospital is such a great asset to St. Louis and provides unique services that complement the other outstanding children's hospitals in our community," Brian says. "We want to help Ranken Jordan impact even more kids by giving and by introducing more people to the important role this hospital plays in our community."

The Hogans have sponsored and participated in the annual Ranken Jordan golf tournaments, and they both co-chaired the 2019 Beyond Gala. Kris also chaired the hospital's Inspiration Gallery to raise awareness and funds to do even more for kids.

Their enthusiasm has even inspired other Hogan family members to get involved. Their daughter, Courtney Maloney, is a member of the Young Professionals Board at Ranken Jordan, while their son, John Hogan, the hockey coach and director of hockey operations at Maryville University, brought the hockey team to visit kids at the hospital.

"We're so delighted to be part of making kids smile and allowing parents to finally be able to take their child home after what can be months or even years," Kris says. "So many people give their time and support to make this happen."

The need for Ranken Jordan's services is up 38 percent in Missouri, Kris says. "Ranken Jordan is the only hospital of its kind in Missouri and is a vital part of the healing process. It helps kids and their families transition after a child leaves a traditional hospital and before they go home. As a bridge hospital, Ranken Jordan helps families learn how to meet the special care needs of their child and get used to the new normal. The hospital truly embraces the family—including siblings. Because if the family unit is okay, it can cope with anything."

The Hogans are humbled when they see how donors have come together to support the Ranken Jordan's growth. The new Berges Family Foundation Adolescent Center opened February 1, 2018, allowing the hospital to accommodate 60 patients. This expansion opened the door for more services for families, more areas for therapy, as well as for lifts to safely move patients. The expansion also provided more private spaces for adolescents, such as The Tilles Foundation Teen Lounge, and other age-appropriate areas.



"For kids, their play is therapy so it's incredible to have more space to do this," Kris says.

"Everything in the hospital is state-of-the-art and the team uses innovative, individualized approaches to healing. For example, when children play with Legos, crayons, paint, cook in the kitchen, and even play with makeup, they are improving their fine motor skills. Dancing is improving their strength and mobility. Ranken Jordan looks at what a child needs—at every age level—and determines the best way to help that child."

Brian agrees. "Ranken Jordan takes healing to a different level. The lines between play and therapy are blurred. This helps the kids emotionally, physically and psychologically. Yet to provide patients with the 'extras' such as the Catch 22 Foundation Miracle Field, playground and other areas that enhance the patient experiences, donors need to help."

He continues: "We give because we had a personal connection to someone who was helped by Ranken Jordan. Once we were connected, we realized the full benefit of what this hospital does for kids and for the community. There are many wonderful causes in St. Louis. This is one of them. Ranken Jordan has strong partnerships with the local pediatric hospitals, and together they all work to meet the spectrum of kids' needs."

Kris and Brian say their families feel driven to give back. "We feel honored to be part of the effort to support Ranken Jordan and to make a difference," they say. "Our hope is that even more people will learn about Ranken Jordan and recognize what a valuable asset it is for families and our community."

Thank You To Our DONORS

The Mary Ranken Jordan Society recognizes those who contribute \$1,000 or more in a given year to improve the lives of children in our care. In 1941, our founder Mary Ranken Jordan, her husband Clay, and a small staff cared for St. Louis area children suffering from polio, osteomyelitis and bone tuberculosis. We are proud to continue her mission today, and we are especially grateful to such generous annual donors.

The Yvonne and Joseph P. Logan Legacy Society recognizes those who have made provisions in their estates for the care of kids

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Ms. Colleen Drazen

Ms. Linda Frohning

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The Center Field Outlook provides a generous viewing area for all the fun happening in and around "Outdoor Activity Canyon."

Donated by **Shannon and Bill Willhite**



The South Roof Deck provides a beautiful and easily accessible outdoor space for our children, their families, and our workforce.

Donated by the Guth Foundation Charitable Trust



The Wellness Center provides a third therapy gym for our children as well as a fitness space for our workforce.

Donated by the **Crawford Taylor Foundation**

THANK YOU TO THE GENEROSITY OF THESE DONORS WHO CONTRIBUTED TO THE BEYOND CAMPAIGN TO HELP US GROW.

\$1,000,000+

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